# Template for Member State eFTI implementation plans

Work Package 1, input for Deliverable 1.1 "Member State eFTI Implementation Plans"

| Member State | [Country] |
|---|---|
| Member State Contact | [Name, email address] |
| Date | [YYYY-MM-DD] |

## Project information

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|---|---|
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| Acronyms and Abbreviations | |
|---|---|
| **Acronym/Abbreviation** | **Meaning** |
| ADN | European Agreement concerning the International Carriage of Dangerous Goods by Inland Waterway |
| ADR | European Agreement concerning the International Carriage of Dangerous Goods by Road |
| CA | Competent Authority |
| CAB | conformity assessment body |
| CEF | Connecting Europe Facility |
| CINEA | European Climate, Infrastructure and Environment Executive Agency |
| BB | Building block |
| DA | Delegated Act |
| IA | Implementing Act |
| KPI | Key Performance Indicators |
| MS | Member State |
| NAB | national accreditation body |
| RID | Regulation concerning the International Carriage of Dangerous goods by Rail |
| | |
| | |
| | |
| | |

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# MS INFORMATION

These are the MS Information submitting the implementation plan:

| Member State | Country |
|---|---|
| Member State Contact | Name, email address |
| Date | YYYY-MM-DD |

If you have a special contact for eFTI matters (e.g. national eFTI project manager) that is not the above-mentioned contact, please indicate it here:

| State eFTI Contact | Name, organisation, email address |
|---|---|
|  |  |

| Contributors | Name, organisation, email address |
|---|---|
|  |  |
|  |  |
|  |  |

# 1 INTRODUCTION

In this task the Member States participating as beneficiaries in this project will identify requirements for national eFTI implementation, resource needs (financial and technical), pilots planned during the project, and requirements for the long-term operation of the eFTI exchange environment to document these in so-called implementation plans (D1.1). These implementation plans create a solid information basis to analyse the starting point for the implementation of the eFTI exchange environment.

In order to support an exchange and common understanding of requirements and preparatory works to implement eFTI, the model roadmap developed in eFTI4EU and eFTI4ALL projects will be reused and updated to make sure that information is collected in a harmonised way.

The MS implementation plans follow the deliverable D1.1 'Member State eFTI implementation plans (T1.1) and are planned as a one-step-approach which is aiming for a detailed implementation plan to get detailed information about the exact plans of the member states.
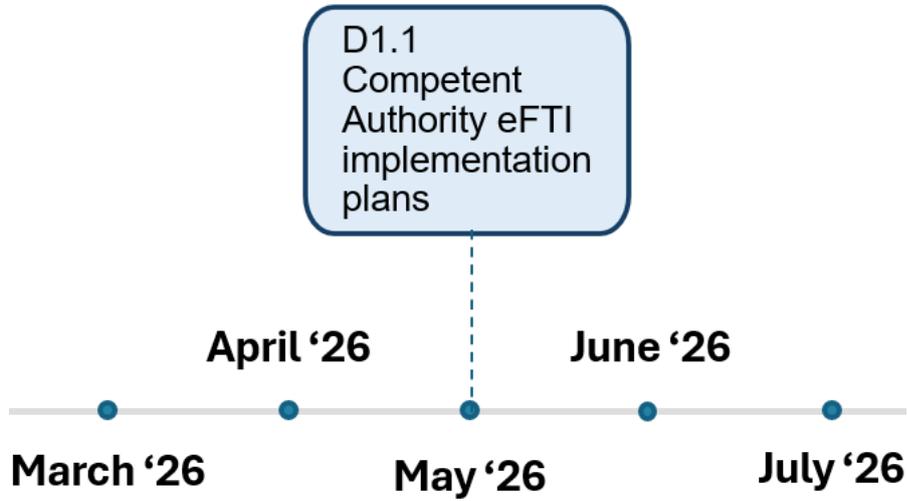
To support and accelerate this task the Member States do not start from the scratch. They will make use from the eFTI4EU Roadmap Status Report, which gives an overview of consolidated similarities and requirements for a harmonised development.

Generally, we would like to point out that the implementation plan application timeline should normally go beyond the duration of this eFTI4LIVE project.

Implementation Plan is also meant to facilitate the MS in the further planned implementation of the eFTI regulation, and the forthcoming Implementing and Delegated Acts. As such it will allow MS to timely allocate resources for further implementation, including the maintenance of the eFTI implementations in their MS. This document will also be the base for your future applications submitted to EU funding, and as such be integrated into the MS national digitalisation strategy.

Timeline:

1. Regular TG Implementation Plan Meetings (e.g. bi-weekly) to discuss current implementation plan status between January 2026 until April 2026
2. MS implementation plan submission window: 24-28.04.2026
3. Agreement and upload to the SyGMA Portal: 31.05.2026 (at latest)

The implementation plan should be viewed as a living document that evolves over time. Regular reviews and iterations are essential to assess progress, adapt to changing business needs, and incorporate new technologies or emerging trends.

# 2  STRUCTURE OF IMPLEMENTATION PLAN

This implementation plan has specific sections.

Indeed, in this case, the eFTI regulation adaption implementation plan outlines the strategic plan and timeline for implementing various technology initiatives within a member state. It serves as a guiding document that aligns your national goals and objectives with the IT strategy and ensures a systematic approach to technology development. While the specific details of an eFTI implementation plan will vary depending on the Members State's unique needs, with some general components that are typically included:

**Vision and Goals:** The implementation plan begins by stating the overall vision for eFTI adaption and the goals the member state aims to achieve through technology initiatives. This section sets the context and provides a high-level understanding of the implementation plan's purpose.

**Current State Assessment and Gap Analysis:** This phase involves conducting a thorough assessment of the member state's existing key benefits and limitations regarding eFTI from the perspective of different domains. Based on the current state assessment, a gap analysis is performed to identify the gaps between the current state and the desired future state. This analysis helps prioritize the areas that need attention and forms the basis for defining specific initiatives.

**Initiatives and Projects:** This section outlines the individual initiatives and projects that will be undertaken to address the identified gaps and achieve the desired future state. Each initiative should be clearly defined, including its objectives, scope, expected outcomes, and key milestones.

**Legislation and Competent Authorities:** In this section the national legislation should be listed, which requires revision due to the introduction of the eFTI regulation. Additionally, the competent authorities (CA) which need to be involved in eFTI should be listed.

**State of Play and Planned Actions for the National eFTI Gate and Competent Authorities' Systems (Authority Access Point and User Interface):** This chapter presents the current status of the national eFTI gate and the related systems used by competent authorities, including the Authority Access Point and user interface. It also highlights the planned actions and next steps to ensure readiness for eFTI implementation.

**eFTI Platforms and Service Providers:** In this section, the implementation plan will cover whether and potentially how many eFTI Platforms and Service Providers might there be in the MS, which onboarding activities have been, will be or potentially can be carried out to onboard different potential stakeholders to become an eFTI Platform or Service Provider.

**Certification:** According to Regulation 2020/1056 Art. 11, 12, 13, the national accreditation bodies (NAB) must be triggered so that they can accredit national conformity assessment bodies (CABs) to certify eFTI platforms and eFTI service providers. In this section it recommended to contact the NAB at an early stage to collect information for the national eFTI certification process.

**Timeline and Dependencies:** The implementation plan should include a timeline that outlines the planned sequence of initiatives. It should also identify any dependencies between projects or initiatives, highlighting how the success of one may impact or rely on the completion of another.

**Resource Allocation:** This section addresses the allocation of resources required for the successful implementation of each initiative. It includes considerations such as budgetary requirements, staffing needs, technology investments, and any external partnerships or vendor engagements.

**Risk Assessment and Mitigation:** The implementation plan should identify potential risks and challenges that may arise during the development process. It should outline strategies for mitigating these risks and ensuring the smooth execution of initiatives. Contingency plans should also be included in case unexpected issues arise.

# 3  STRATEGIES, VISIONS, AND GOALS

The implementation plan begins by stating the overall vision for IT development and the goals the member state's aims to achieve through technology initiatives. This section sets the context and provides a high-level understanding of the implementation plan's purpose.

## 3.1  INTERNATIONAL COOPERATIONS AGREEMENTS, STRATEGIES

| | |
|---|---|
| ℹ | Does your country have agreed to International Memorandum(s) of understanding or international cooperation(s) with regard to eFTI? (for example, Northern Dimension Partnership on Transport and Logistics, etc.) |

...

## 3.2  NATIONAL STRATEGYS

| | |
|---|---|
| ℹ | Does in your country a national (digital or data) strategy exist or is planned, which includes eFTI? If yes, what measures and activities are planned? How will eFTI be covered? Shall eFTI be included in a national system architecture? **[500 words suggested]** |

…

| | |
|---|---|
| ℹ | National strategies above and beyond eFTI (other domains in real-time economy such as e-invoices, e-receipts etc.) **[500 words suggested]** |

…

## 3.3  NATIONAL DIGITAL AND DATA BUILDING BLOCKS LIST

| | |
|---|---|
| ℹ | Are there within your MS specific digital building blocks (See the DTLF Building Block report) onboard to add to the architecture (e.g. eID, authorisation, data exchange infrastructure etc.)? **[50-100 words per BB suggested]** |

| National Digital and Data Building Block | Explanation |
|---|---|
| | |
| | |

|  |  |
|---|---|
|  |  |

## 3.4 NATIONAL STEPS TO TAKE FOR ᴇFTI

| | Please indicate the requirements and constraints for the national eFTI implementation. What must be considered for the implementation of eFTI (DA/IA) -> (e.g. time constraints, integration in specific technical environment, resources, …)? |
|---|---|

| Category | Requirement, if any |
|---|---|
| System-Initialisation | |
| Deployment | |
| National approach to communicate with eFTI platforms | |
| First tests (single tests, cross-border tests) | |
| Test environments, operating environments | |
| Maintenance and change request management | |
| Helpdesk | |

# 4  CURRENT STATE ASSESSMENT

## 4.1  BENEFITS AND LIMITATIONS

| | |
|---|---|
| **i** | This phase involves conducting a thorough assessment of the member state's existing key benefits and limitations regarding eFTI from the perspective of different domains. If limitations are identified that tend to be risks, then please address them in the section 11.1<br><br>In some cases, it helps identify strengths, weaknesses, and areas that require improvement or modernisation.<br>Please answer the following questions to indicate which key benefits and limitations would be encountered in the domains below. |

### Legal Aspects

| | |
|---|---|
| **i** | Please indicate below the legal aspects (benefits and limitations) regarding eFTI in your member state, taking into account legislative barriers and enablers, including the legal background, local legislation, and established practices in the use of transport documents. |

…

### Economic Aspects

| | |
|---|---|
| **i** | Please indicate below, which economic benefits and limitations you see associated with the implementation of eFTI for both the government and economic operators. Additionally, consider including the following information:<br>• National trade volumes and transport delivery amounts<br>• Known or estimated quantities of waybills or CMRs created nationally and internationally<br>• Trade amounts (in the number of shipments) in transit via road transport<br>• Key road transport trade partners |

…

### Social/Stakeholders Aspects

| | |
|---|---|
| **i** | Please indicate below social/stakeholders' aspects (benefits and limitations) regarding eFTI, with a focus on key topics, including:<br>• Stakeholders' position, engagement, and status (Which stakeholder groups are most active around the eFTI?)<br>• Stakeholders' needs |

| Stakeholder | Representation, role | Requirement and Needs |
|---|---|---|
| Carriers | Responsible for delivering the products to the buyer or consignee, transports the goods,<br><br>Use eFTI platforms for data exchange and to provide data during control procedures carried out by Competent Authorities | *e.g. Standard compliance: Work directly with eFTI, eFTI could increase productivity, actually using eFTI day-to-day*<br><br>*[Please complete if necessary]* |
| Competent Authorities | Public authority, agency or other body which is competent to perform tasks pursuant to the legal acts referred to in Article 2(1) and for which access to regulatory information is necessary, such as checking, enforcing, validating or monitoring compliance on the territory of a Member State,<br><br>Use Authority access points and eFTI gates to request certain data sets from eFTI platforms | *e.g. Standard compliance: Need to be aware of the changes and train their employees, actually using eFTI day-to-day*<br><br>*[Please complete if necessary]* |
| Conformity assessment bodies | Company responsible for carrying out audits or conformity assessments,<br><br>Certification of eFTI platforms and certification of eFTI service providers | *e.g. Standard compliance: Need to apply specifications, certify eFTI platforms and providers*<br><br>*[Please complete if necessary]* |
| Customs/ enforcement bodies | Control of external borders and ensuring the security of the logistics chain,<br><br>Use Authority access points and eFTI gates to request certain data sets from eFTI platforms | *e.g. Standard compliance: eFTI could increase productivity, actually using eFTI day-to-day*<br><br>*[Please complete if necessary]* |
| Economic Operators | Transport or logistics operator, or any other natural or legal person, who is responsible for making regulatory information available to competent | *e.g. Standard compliance: Work directly with eFTI, eFTI could* |

| Stakeholder | Representation, role | Requirement and Needs |
|---|---|---|
| | authorities in accordance with the relevant regulatory information requirements', <br><br>Use eFTI platforms for data exchange | *increase productivity, actually using eFTI day-to-day* <br><br>*[Please complete if necessary]* |
| Emergency responders | Are one of the first people to arrive to deal with an emergency, especially a paramedic, police officer or firefighter, <br><br>Use Authority access points and eFTI gates to request certain data sets from eFTI platforms | *e.g. Standard compliance: Work directly with eFTI, eFTI could increase safety, actually using eFTI day-to-day* <br><br>*[Please complete if necessary]* |
| Freight forwarders | Organises shipments for the shipper, <br><br>Use eFTI platforms for data exchange | *e.g. Standard compliance: Work directly with eFTI, eFTI could increase productivity, actually using eFTI day-to-day* <br><br>*[Please complete if necessary]* |
| eFTI platform providers | Provider of logistics platforms, provide eFTI platforms | *e.g. Standard compliance: eFTI is a new business opportunity, will bring eFTI to their customers.* <br><br>*[Please complete if necessary]* |
| Member states | Countries that belong to the European Union, <br><br>Provide national law and corresponding regulatory information requirements, monitoring, responsible for the conformity assessment, provide access points, <br><br>Support the implementation and maintenance of eFTI components (Authority access points, eFTI gates) | *e.g. Standard compliance: Need to ensure implementation of eFTI, ensure to make eFTI a success, govern Competent authorities* <br><br>*[Please complete if necessary]* |
| Shippers | Responsible for preparing goods for shipment and packing them in an approved container, <br><br>Use eFTI platforms for data exchange | *e.g. Standard compliance: Work directly with eFTI, eFTI could increase productivity, actually using eFTI day-to-day* |

| Stakeholder | Representation, role | Requirement and Needs |
|---|---|---|
|  |  | *[Please complete if necessary]* |

## Technological

| | Please indicate below the benefits and limitations concerning technology, with a specific focus on: <br> • Technological aspects involved in planning and implementing paperless processes <br> • Available technologies and identified gaps <br> • Government technological platform tools related to digitalisation |
|---|---|

…

## Interoperability

| | Please describe below the benefits and limitations regarding interoperability using eFTI, including: <br> • between eFTI Gate - eFTI Gate <br> • between eFTI Platform - eFTI Gate <br> • between eFTI Gate - AAP |
|---|---|

…

## Environmental

| | Please indicate below the sustainability benefits and limitations associated with the implementation of eFTI. |
|---|---|

…

## Political

| | If you are allowed to make a statement, please indicate below, considering national political barriers and enablers, any existing policy measures or strategies that may be lacking in supporting eFTI. |
|---|---|

…

**Financial**

| | |
|---|---|
| (i) | Please indicate below the benefits and limitations concerning finances, with a specific focus on:<br>• Financing measures to be employed |

…

**Marketing**

| | |
|---|---|
| (i) | Please indicate below the benefits and limitations regarding external communications with a specific focus on:<br>• What marketing, awareness, and other branding actions should be undertaken to support eFTI onboarding?<br>• What is the current image of the domain, specifically the general reputation or awareness of eFTI in your member state? |

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## 4.2 GAP ANALYSIS

| | Based on the current state assessment, a gap analysis is performed to identify the gaps between the current state (without an implemented eFTI exchange environment) and the desired future state (with eFTI an implemented eFTI exchange environment). This analysis helps prioritize the areas that need attention and forms the basis for defining specific initiatives. |
|---|---|
| | Please indicate which key gaps (just key words) would be encountered in the domains in the table below and if it is a national task and/or eFTI4LIVE is expected to help. |

| Domain | Key gaps | National task / eFTI4LIVE help |
|---|---|---|
| Legal | | e.g. Yes / Yes |
| Economic | | e.g. Yes / No |
| Social/Stakeholders | | e.g. No / Yes |
| Technological | | |
| Interoperability | | |
| Environmental | | |
| Political | | |
| Financial | | |
| Marketing | | |
| Users | | |
| Processes | | |

# 5 INITIATIVES AND PROJECTS

## 5.1 GENERAL ACTIONS PLANNED

> ℹ️ This section outlines the general activities (if already known) that will be undertaken to address the identified gaps in the previous section and achieve the desired future state. **[a few words expected]**

| Domain | Actions (please indicate also when) |
|---|---|
| Legal | |
| Economic | |
| Social/Stakeholders | |
| Technological | |
| Interoperability | |
| Environmental | |
| Political | |
| Financial | |
| Marketing | |
| Users | |
| Processes | |

## 5.2 WHICH ONGOING PROJECTS ARE PLANNED (ASIDE ᴇFTI4LIVE)

> ℹ️ This section outlines concrete and relevant projects (if, any) that will be undertaken to address the identified gaps and achieve the desired future state. Each initiative should be clearly defined, including its objectives, scope, expected outcomes, and key milestones.
>
> Please explain which ongoing projects are planned <u>aside</u> eFTI4LIVE. Copy the table below, if needed to describe more projects.

| [Name of project] | |
|---|---|
| **Objectives** | |
| **Scope** | |
| **Expected outcomes** | |
| **Key milestones** | |
| **Contribution to eFTI4LIVE** | |

## 5.3 USE CASES WITHIN eFTI4LIVE

> ℹ️ Which of the eFTI Use Cases (data subsets) are planned within eFTI4LIVE? Please note that eCMR is no official eFTI data set, but eFTI data sets provide attributes, which are necessary for eCMR!

| [Name of project] | |
|---|---|
| **Objectives** | |
| **Scope** | |
| **Expected outcomes** | |
| **Key milestones** | |
| **Contribution to eFTI4LIVE** | |

| | |
|---|---|
| ☐ | **Rates and conditions, Regulation 11/1960** |
| | |
| ☐ | **Combined Transport, Directive 92/108** |
| | |
| ☐ | **Cabotage, Regulation 1072/2009** |
| | |
| ☐ | **Aviation security, Regulation 300/2008** |
| | |
| ☐ | **Dangerous Goods, Directive 2008/68/EC with link to ADR/RID/ADN** |
| | |
| ☐ | **Waste shipments, Regulation 1013/2006** |
| | |

# 6 LEGISLATION

## 6.1 WHICH LEGISLATION REQUIRES REVISION

| | This phase involves conducting a thorough assessment of the MS's existing and necessary legislation. Please indicate which national legislations would be touched upon regarding eFTI implementation and elaborate. **[500 words suggested]** |
|---|---|

# 7 STATE OF PLAY AND PLANNED ACTIONS

## 7.1 STATE OF PLAY FOR NATIONAL EFTI GATE AND COMPETENT AUTHORITIES' SYSTEMS (AUTHORITY ACCESS POINT AND USER INTERFACE)

| | |
|---|---|
| ℹ | • What is the current status of your national eFTI gate development (technical design, procurement, implementation stage, etc.)?<br>• What is the current status of AAP and User Interface development within individual competent authorities?<br>**[500 words suggested]** |

...

## 7.2 PLANNED ACTIONS FOR NATIONAL EFTI GATE AND COMPETENT AUTHORITIES' SYSTEMS (AUTHORITY ACCESS POINT AND USER INTERFACE)

| | |
|---|---|
| ℹ | How is the coordination organised between the development of the national eFTI gate and the development of the AAPs and User Interfaces? |

...

| | |
|---|---|
| ℹ | • What are your planned actions and key milestones for completing the national eFTI gate?<br>• What are the planned steps and timelines to finalise the AAPs and User Interfaces for competent authorities?<br><br>**[500 words suggested]** |

...

# 8 eFTI PLATFORMS and SERVICE PROVIDERS

## 8.1 PLANNED OR POTENTIAL ONBOARDING ACTIVITIES

| | |
|---|---|
| ⓘ | Which awareness raising events, activities (onboarding like eFTI platform register pages or workshops, training) are planned by competent national or regional ministries in order to engage potential eFTI Platforms and/or eFTI Service Providers (e.g. TMS/ERP system providers, eCMR providers, other logistic service providers, logistics companies, etc). Please describe briefly your national plans (when)? Or describe your positions on potentially developing such a plan? |

…

| | |
|---|---|
| ⓘ | Are there external stakeholders who add up to support or coordinate the onboarding activities (education/training institutions, associations etc)? Which of the associations might be in the range of either doing or being interested in doing the onboarding activities? |

…

## 8.2 STATUS OF POTENTIAL eFTI PLATFORMS

| | |
|---|---|
| ⓘ | Have potential eFTI Platforms and Service providers already indicated their interest? How many eFTI Platforms and which types are there? If known, please indicate the company names/websites.<br>If you currently have no information available, due to no interest have ben indicated or no response on national activities, please report accordingly. |

…

# 9 COMPETENT AUTHORITIES

## 9.1 AUTHORITIES INVOLVED IN THE ᴇFTI REGULATION

| | |
|---|---|
| **i** | Please list and describe the competent authorities (CA) which need to be involved in eFTI. Please also indicate which authority is leading or coordinating the national eFTI work. |

| CA name | Description/Tasks | (N) National/ (R) Regional |
|---|---|---|
| | | |
| | | |
| | | |
| | | |
| | | |

# 10  CERTIFICATION

## 10.1 NATIONAL ACCREDITATION BODY

| | |
|---|---|
| ⓘ | According to Regulation 2020/1056 Art. 11, 12, 13, the national accreditation bodies (NAB) must be triggered so that they can accredit national conformity assessment bodies (CABs) to certify eFTI platforms and eFTI service providers. It is therefore recommended to contact the NAB at an early stage to collect information for the national eFTI certification process. |

| Member State's NAB | [Name of the Organisation] |
|---|---|
| NAB Contact | [Name, email address] |

## 10.2 ACCREDITATION AND CERTIFICATION PROCESS

| | |
|---|---|
| ⓘ | It is currently assumed that the competent authorities must provide an operational eFTI environment by mid-2027. In order for the first eFTI platforms and eFTI service providers to be able to use the system, they should already be certified by that time. <ul><li>What does your NAB advise?</li><li>What processes need to be started?</li><li>Are there any barriers or limitations?</li><li>How much time is required to prepare CABs for eFTI certification, starting with the handover of the eFTI platform and the Service Provider Requirements Catalogue to the NAB?</li><li>Is there a minimum number of potential eFTI platforms and service providers that must be interested in certification to attract CABs?</li></ul> |

…

## 10.3 CERTIFICATION TIME PLAN

| | |
|---|---|
| ⓘ | What would the national certification schedule, including the accreditation of CABs, look like to ensure that the first eFTI platforms and service providers are certified by mid-2027? By when would the EU Commission have to hand over the catalogue of requirements to the NABs at the latest?<br><br>If certification of eFTI platforms and service providers by mid-2027 is deemed unrealistic, what would be the earliest date? |

…

# 11 TIMELINE AND DEPENDENCIES

The implementation plan should include a timeline that outlines the planned sequence of initiatives, along with estimated start and end dates for each project. It should also identify any dependencies between projects or initiatives.

## 11.1 PLANNED ACTIVITIES

> ℹ️ The implementation plan should include a timeline that outlines the planned sequence of initiatives, along with estimated start and end dates for each activity. It should also identify any dependencies between projects or initiatives.
>
> Please indicate below the initial timeline regarding eFTI implementation (when are you procuring and planning the implementations, first tests and pilots (national and/or cross-border), operational tests with friendly users, etc.

| Activity | Description | 2025 | 2026 | 2027 | 2028 | 2029 | later |
|---|---|---|---|---|---|---|---|
| Public procurement of experts | | | Q1 to Q3 | | | | |
| Public procurement of systems | | | Q3 | Q1 | | | |
| Proof of Concept (PoC) | | | | | | | |
| PoC Tests | | | | | | | |
| National implementation (eFTI Gate/AAP) (test system) | | | | | | | |
| National implementations tests (test system) | | | | | | | |
| National implementations (eFTI Gate/AAP) (operational system) | | | | | | | |
| National implementations tests (test system) | | | | | | | |
| … | | | | | | | |
| … | | | | | | | |

# 12 RESOURCE ALLOCATION

## 12.1 FINANCIAL ASPECTS OF eFTI GATE

| | |
|---|---|
| ℹ | Within DTTF, TIS Annex 7 ([TS08 - TIS Annex 7 - Cost Assessment - v1.1.docx](#)) has been shared, which gives an example of the estimation of the development and operation cost of a national eFTI Gate. Have you applied Annex 7 for your national cost assessment? If yes, what are the results? What is your preferred alternative? Another practical tool for eFTI Gate potential cost calculation is the Cost Model template developed under eFTI4ALL project: [eFTI4All_M3_Cost_Model_eFTI_Gate_01-01-00.xlsx](#) |

| Alternative | Development Costs | 5-year Operation Costs |
|---|---|---|
| eFTI Gate privately owned | | |
| eFTI Gate is procured by the state as a private-sector service | | |
| eFTI Gate is owned by a public authority | | |
| Funding | | |

## 12.2 FINANCING MEASURES

| | |
|---|---|
| ℹ | Please indicate below in detail which financing measures are planned regarding the eFTI implementation (e.g. Programmes or Project support for financing Gates, platforms, preparing Studies, etc.) **[200 words suggested]** |

# 13  RISK ASSESSMENT AND MITIGATION

## 13.1  RISKS

> ℹ️ Please indicate below in detail which risks in authority domain in eFTI implementation would be encountered. **[50 words suggested per risk]**

| Risk | Description | Mitigation |
|------|-------------|------------|
|      |             |            |
|      |             |            |
|      |             |            |
|      |             |            |